

Scheme of Delegation to Officers

1. Introduction

- 1.1. This scheme of delegation authorises the relevant officers to exercise the functions of the Council as set out in this scheme and the Constitution. For the purpose of this scheme, 'officers' includes those officers included in Part 7.1 of the Constitution.
- 1.2. This scheme is without prejudice to the exercise of the Council's functions by the Council, the Cabinet, the Council's committees and sub-committees and their own powers of delegation and by the officers mentioned within 1.1 above.
- 1.3. For the avoidance of doubt anything which is not covered by this scheme, including the appointment of a proper officer for the purpose of any statutory function, will be determined by the Chief Executive.
- 1.4. The Council has given a General Indemnity to any officer acting in the purported discharge of any authority delegated to them for any action, costs, claim or liability incurred by them.
- 1.5. For the avoidance of doubt:
 - (a) the Chief Executive has over all other officers the powers which they are entitled to exercise under this Scheme;
 - (b) an officer may refer any matter to the Council, the Cabinet, or a committee of the Council as appropriate either:
 - (i) in lieu of exercising their powers in relation to that matter; or
 - (ii) for consultative purposes before exercising those powers;
 - (c) the power to exercise any function includes the power to exercise that function in a positive or negative manner or to refuse to exercise the function;
 - (d) nothing in this Scheme prevents the Council, the Cabinet or a committee of the Council from exercising a [non-operational](#) function in place of an officer;
 - (e) in this Scheme references to the Cabinet shall be taken to include the relevant Cabinet Member, or a committee of the Cabinet insofar as the function concerned has for the time being been delegated to such member or committee;
 - (f) ~~if when any exercise of exercising a~~ delegation ~~an making~~ incorrect references ~~is made~~ to any part of the Constitution, relevant statute, legislation or by ~~elaw~~; ~~this~~ -shall not, of itself, invalidate the authorised delegation.

2. Principles of Delegation

2.1. The Chief Executive and other officers (as defined in paragraph 1.1 of this Scheme) – are empowered to make decisions on behalf of the Council in accordance with the following general principles:

- (a) If a function, power or responsibility has not been specifically reserved to the Council, a committee, or the Cabinet, the other officers within whose remit the matter falls ~~are~~^{is} authorised to act.
- (b) The Council, its committees and the Cabinet will make decisions on matters of significant policy. The Chief Executive and the other officers have express authority to take all necessary actions to implement Council, committee and Cabinet decisions that commit resources, within agreed budgets in the case of financial resources, as necessary and appropriate.
- (c) The Chief Executive and the other officers are empowered to take all operational decisions, within agreed policies, in relation to the services for which they are responsible.
- (d) The Chief Executive and the other officers are empowered to take all necessary decisions in cases of emergency¹.
- (e) In relation to all delegated authority conferred on the other officers by this scheme, the Chief Executive may allocate or re-allocate responsibility for exercising particular powers to any officer of the Council in the interests of effective corporate management as they think fit.
- (f) Where an officer is absent from the workplace for a period of time ~~which~~^{which} requires others to exercise delegated authority in the officer's absence, another officer should be nominated by the Chief Executive. This nomination should be formally recorded in writing.
- (g) Where there is doubt over the responsibility for the exercise of a delegated power, the Chief Executive or their nominee is authorised to act;
- (h) All officers are empowered to act as deputies of the Chief Executive in their absence, subject to the following:
 - (i) In the first instance, the person deputised to act will be the other officer named on the duty rota operated by the Council

¹ For the purposes of this scheme, emergency shall mean any situation in which the relevant officer believes that failure to act would seriously prejudice the Council's or the public's interests. Such interests are to be interpreted widely and include (but are not limited to) the risk of damage to property or threat to the health or wellbeing of an individual.

- (ii) In the absence of both the Chief Executive and the duty rota officer, any other officers may deputise for the Chief Executive in consultation with the Director of Law & Governance and Monitoring Officer and the ~~Executive Director of Resources~~ Deputy Chief Executive (S.151 Officer).
 - (i) Anything delegated to an officer is also delegated to the Chief Executive, other than those reserved to the statutory officers;
 - (j) These delegations should be interpreted widely to aid the smooth running of the organisation, the effective deployment of resources, the efficient delivery of services, and the achievement of the Council's goals.
 - (k) The exercise of delegated functions shall be in accordance with the managerial requirements of the Chief Executive otherwise than in matters of professional expertise, and subject to the legal requirements of the Director of Law & Governance and Monitoring Officer and the financial requirements of the ~~Executive Director of Resources~~ Deputy Chief Executive (S.151 Officer).
- 2.2. In deciding whether or not to exercise such delegated powers, the Chief Executive and the other officers should consider whether to consult the appropriate Cabinet member(s) or committee chair and have regard to their views. Officers shall always be entitled to refer matters for decision to the appropriate member body where they consider it expedient to do so.
- 2.3. The Chief Executive and the officers may authorise officers in their service areas to exercise, on their behalf, powers delegated under this scheme.

3. Recording of Delegations and Decisions

- 3.1. All delegations conferred under this scheme must be recorded in writing by the Chief Executive and the other officer in such a form as the Director of Law & Governance and Monitoring Officer may prescribe (including for the avoidance of doubt any delegation under paragraph 2.1(e) above). Any decision taken under such authority shall remain their responsibility, and must be taken in their name.
- 3.2. Each officer will maintain a separate record of sub-delegations pertaining to their directorate and will provide copies to the Director of Law & Governance and Monitoring Officer for retention.
- 3.3. The Director of Law & Governance and Monitoring Officer will maintain a central record of all delegations under this scheme and make this available for public inspection. The record shall be kept up to date according to any additions or other variations to the powers and functions which are delegated to officers.
- 3.4. Any decision of an officer having substantive effect shall be recorded in such a manner that all those who may have an interest in that decision have certain knowledge of its effect. Any key decision shall be recorded as required by the

Access to Information Rules and notification given in accordance with the Scrutiny Procedure Rules at Part 6.2 of this Constitution.

4. Scope of Powers

- 4.1. In exercising these delegated powers the officers concerned shall have broad discretion, subject to complying with all relevant legislation, the Council's Constitution, including its ~~C~~ontract Procedure Rules and Financial Procedures Rules (~~at Part 8.2 of this Constitution~~) and ~~R~~egulations (respectively at Parts 8.3 and 8.2 of this Constitution) (and any guidance made in respect of these rules), and overall Council policy, to use the most efficient and effective means available, including the deployment of staffing and other resources within their control and the procurement of other resources necessary, whether within or outside the Council.
- 4.2. Without prejudice to the generality of the foregoing the Chief Executive and the other officers shall have the power:
- (a) to take all lawful action consistent with overall Council policy to deliver agreed strategy, plans and policy within their area of responsibility and within approved budgets. This shall include, but not exhaustively:
 - (i) invitation ~~and acceptance~~ of tenders and award of contracts, subject to the Contract Procedure ~~R~~ules at Part 8.3 of this Constitution;
 - (ii) preparation and submission of bids for external funds or grants for purposes related to the provision of services and acceptance of such funds and grants on such terms and conditions as may be agreed, subject to consulting the Director of Law & Governance and Monitoring Officer where contractual obligations are involved;
 - (iii) write-off of irrecoverable amounts (including bad debts) up to such limit as may for the time being be prescribed by the Financial Procedure Rules at Part 8.2 of this Constitution subject in each case to the written approval of the ~~Executive Director of Resources~~ Deputy Chief Executive (S.151 Officer) (or of a member of their staff nominated by them for that purpose) and to such approval being shown in the accounting records;
 - (iv) virement (within the budget framework);
 - (v) disposal and acquisition of assets;
 - (vi) subject to the requirements of the Director of Law & Governance and Monitoring Officer given either generally or in a particular case, the issue of formal notices, orders, instructions and instruments required under any legislation relating to their

- functions and areas of service or otherwise to give legal effect to the exercise of the powers set out above;
- (vii) authorising the institution, defence or appearance in criminal or civil proceedings in relation to any legislation which they are responsible for monitoring, enforcing or otherwise implementing on behalf of the council, subject to authorisation by the Director of Law & Governance and Monitoring Officer;
 - (viii) the negotiation of agreements or arrangements with other services of the Council or other companies or organisations relating to the provision of services for their area of responsibility;
- (b) to put in place management arrangements, which define the area of responsibility of all officers under their area of responsibility;
- (c) in the case of any overspend to notify the ~~Executive Director of Resources~~ [Deputy Chief Executive \(S.151 Officer\)](#) in the role of Section 151 officer in accordance with the Financial Procedure Rules and regulations;
- (d) subject to the Officer Employment Rules set out at Part 8.4 of this Constitution, to determine staffing arrangements within their service within approved budgets (except for staff employed in schools with delegated budgets), including:
- (i) appointments, unless the power to appoint to a particular post rests with the Council or a committee of the Council;
 - (ii) dismissal of any employee subject to the concurrence of the Director of Human Resources [and Cultural Change](#) (except where the power of dismissal is vested by law in the other officer);
 - (iii) the transfer of posts within the total establishment of their service;
 - (iv) all disciplinary matters;
 - (v) granting ex-gratia payments up to a limit determined by the Director of Law & Governance and Monitoring Officer to employees who have suffered loss of, or damage to, personal property in the course of their work;
 - (vi) extending an employee's sick leave on half pay for a period not exceeding the equivalent period of half pay already received; and
 - (vii) granting up to 10 days' additional paid leave on compassionate grounds, or up to twelve months unpaid leave;
 - (viii) granting unpaid leave beyond twelve months, and any other exceptional request for leave, subject to the agreement of the

Director of HR and Culture Change and the ~~Executive Director of Resources~~ Deputy Chief Executive (S.151 Officer).

- (e) to take all action to recruit, appoint, develop, manage and reward employees, in accordance with legislation and within approved Council policies and procedures (including operation of policies for voluntary severance, early retirement, redundancy and redeployment) and relevant conditions of service for staff.

5. Delegation in Practice

5.1. In taking any decision, the officer concerned must be satisfied that the following issues have been properly considered and completed where appropriate. All of these issues should be considered at the earliest possible stage:

- (a) a key decision should be taken in accordance with the relevant requirements set out in the Constitution for key decisions (including the requirements for the recording of such decisions under Rule 18 of Part 8.1 of this Constitution). It should be noted that officers can only take key decisions when delegated by Cabinet or the relevant Cabinet Portfolio Holder;
- (b) the views of the relevant Cabinet member(s) and committee chair following the application of the consultation criteria set out in paragraph (c) below;
- (c) the implication of any Council policy, initiative, strategy or procedure. Officers need to be aware of any potential impact of a delegated decision on other services. In such cases, consultation with officers, relevant Cabinet member(s) or committee chairs from any affected portfolio and local members, where the issue relates to a specific area, should take place;
- (d) consultation in accordance with the Council's consultation strategy and the views emanating from that process;
- (e) the range of available options;
- (f) the staffing, financial and legal implications;
- (g) the assessment of any associated risks in accordance with the Council's risk management strategy;
- (h) the involvement of appropriate statutory officers and/or other officers;
- (i) the relevance of any regional or national guidance from other bodies;
- (j) the Council's Constitution, including the Forward Plan, its contract and financial procedures and regulations, all relevant guidance, legislation, codes of practice and protocols.

- 5.2. Any member may request that executive decisions taken by officers under delegated powers are scrutinised by the appropriate scrutiny committee.

6. Specific Powers and Functions

6.1. Subject to the foregoing and without prejudice to the general effect of this scheme, the Chief Executive and the other officers designated for the purpose may exercise such specific powers and functions:

- (a) in the capacity of proper officer; or
- (b) otherwise on behalf of the Council, the Cabinet or a committee of the Council

as may be delegated to them from time to time. The powers and functions which are for the time being delegated to the Chief Executive, Director of Law & Governance and Monitoring Officer, ~~and the Executive Director of Resources Deputy Chief Executive (S.151 Officer) and other service directors~~ are listed in this section.

- 6.2. The Director of Law & Governance and Monitoring Officer shall keep this scheme of delegation up to date according to any additions or other variations to the powers and functions of the Chief Executive, Director of Law & Governance and Monitoring Officer, the ~~Executive Director of Resources Deputy Chief Executive (S.151 Officer)~~ and the other officers.

6.3. The **Chief Executive** is authorised to undertake:

- (a) The functions under Section 4 of the Local Government and Housing Act 1989 as the Head of Paid Service of the Council, and in accordance with Part 7.1 of this Constitution.
- (b) Allocation of accommodation for the purposes of the Council, the Cabinet, committees, sub-committees and members.
- (c) Any function of the Cabinet or of a Council committee or sub-committee, after consultation with the appropriate other officer and thereafter:
 - (i) in the case of an executive function, with the Leader of the Council or, in their absence, the Deputy Leader of the Council; or
 - (ii) in any other case, with the Chair of the relevant committee or sub-committee or, in their absence, the Deputy Chair of the relevant committee or sub-committee.

Any exercise of these functions shall be reported to the Cabinet or other relevant committee or sub-committee and shall be published on the website as soon as possible.

- (d) Following consultation with employees' representatives and with the Cabinet Member having responsibility for human resources and any

other member(s) of the Cabinet whose responsibilities include a service particularly affected, approval of amendments to the ~~County~~ Council's personnel policies and procedures, subject to reference being made to the Cabinet where either:

- (i) they would have material budget implications; or
 - (ii) material concerns about them have been expressed by the employees' representatives.
- (e) The powers and duties of County Returning Officer for the purposes of Section 35 of the Representation of the People Act 1983.
- (f) Overall responsibility for emergency planning, disaster recovery and resilience as defined in the Civil Contingencies Act 2004.
- (g) Overall responsibility for health and safety as it relates to the functions of the Council (Health and Safety at Work Act 1974).

6.4. The **Director of Law & Governance and Monitoring Officer** is authorised to:

- (a) take any action to implement any decision taken by or on behalf of the Council, including the signature and service of statutory and other notices and any document; and authority to apply the Common Seal of the ~~County~~ Council to deeds in order to execute them;
 - (i) The Director of Law and Governance and Monitoring Officer will be responsible for the safe-keeping and secure administration of the Common Seal of the Council.
 - (ii) The Common Seal of the Council may be affixed either by physical means or by such electronic means as the Director of Law and Governance and Monitoring Officer may from time to time authorise. References in this Rule and elsewhere in the Constitution to the Common Seal (or the Seal) of the Council and to the sealing of documents shall be taken to refer to the official seal and any accompanying attesting signatures as being affixed either by physical means, or by the electronic means provided for in this Rule.
 - (iii) The Director of Law and Governance and Monitoring Officer or other person authorised by them may authenticate any document that may be required for legal proceedings.
- (b) institute, defend, settle or participate in any legal proceedings or disputes in any case where such action is necessary to give effect to decisions of the Council or in any case where the Director of Law and Governance and Monitoring Officer considers that such action is necessary to protect the Council's interests;

- (c) consult with and instruct counsel, solicitors and other experts for legal proceedings, public inquiries, and other matters involving the Council, and the negotiation and settlement of legal disputes on behalf of the Council, the Cabinet, committees of the Council or officers and arrangements for their representation in any court, public inquiry or other forum where they consider formal representation to be proper, including the incurring of such fees in respect thereof as may be appropriate;
- (d) authorisations under Section 223 of the Local Government Act 1972 (appearance by persons other than solicitors in legal proceedings);
- (e) acting as trustee on behalf of the Council in respect of any matter whereon they consider such action to be appropriate;
- (f) enter objections to any proposal affecting the County, the Council or the inhabitants of the County;
- (g) undertake the following proper officer functions of the Council under the Local Government Act 1972:
 - (i) Declaration of Acceptance of Office (Section 83);
 - (ii) Notice of Resignation of Office (Section 84);
 - (iii) Convening of and Summonses to Meetings (Section 88 & Schedule 12);
 - (iv) Filling of Casual Vacancies (Section 89);
 - (v) Ordnance Survey (Section 191);
 - (vi) Charitable Trusts (Section 210);
 - (vii) Deposit of Documents (Section 225);
 - (viii) Certificate of Photographic Copies of Documents (Section 229);
 - (ix) Authentication of Documents (Section 234);
 - (x) Procedure etc. for Bye-Laws (Section 236);
 - (xi) Evidence of Bye-Laws (Section 238);
 - (xii) Enactments relating to Town & Country Planning (Schedule 16 where not repealed)
 - (xiii) Adaptations, Modifications and Amendments of Enactments (Schedule 29);
- (h) the functions of Monitoring Officer within the meaning of Section 5 of the Local Government and Housing Act 1989 and in accordance with Part 7.1 of this Constitution;
- (i) the proper officer functions of the Council for the purposes of giving public notice of the receipt of a report from the Local Government and Social Care Ombudsman, for the purposes of Part III of the Local Government Act 1974;
- (j) following consultation with the [Executive Director of Resources Deputy Chief Executive \(S.151 Officer\)](#) -and with the Leader and Deputy Leader of the Council, approval of new or amended operational policies and

procedures for the governance of the Council, subject to reference being made to the Cabinet where either:

- (i) they would have material budget or substantive policy implications; or
 - (ii) material concerns about them have been expressed by the employees' representatives;
- (k) such proper officer functions of the Council other than those specified in this section as are not specifically delegated to any other officer;
- (l) the functions under Section 16(1) and Section 16(2) of the Local Government and Housing Act 1989 to give effect to the wishes of the political groups as regards membership of overview and scrutiny committees and committees of the Council;
- (m) the proper officer functions of the Council for the purposes of Part VA of the Local Government Act 1972 (Access to Information);
- (n) making of appointments to outside bodies in accordance with the Council's published arrangements relating to representation on outside bodies;
- (o) making of appointments to school admission and exclusion appeal panels and school transport appeal panels;
- (p) to adjust the terms of reference of an overview and scrutiny committee to reflect detailed changes in the remits of individuals or bodies which are specified in those terms of reference, consulting with the Overview and Scrutiny Chairs and Deputy Chairs in each case;
- (q) authorisation of the reproduction or display of the Council's armorial bearings or any part thereof;
- (r) as Monitoring Officer, the functions of the 'qualified person' under the Freedom of Information Act 2000 (Section 36(5)(o)(iii)) for determining whether the exemptions under Section 36 are engaged;
- (s) to put in place appropriate indemnity and insurance to enable councillors to undertake their functions;
- (t) make textual amendments to the Constitution to address any inconsistencies or correct any cross-referencing errors arising from or as a consequence of the amendments, along with updating job and group titles if those referred to in the Constitution are obsolete (insofar as the Director of Law & Governance and Monitoring Officer does not already have such a delegation);
- (u) approve councillor attendance at conferences and councillor claims for expenses including travelling, subsistence and accommodation.

- (v) The Monitoring Officer is authorised to make any changes to the Constitution which are required:
 - a) to comply with the law; or
 - b) to give effect to decisions of the Council or (so far as within their powers) the Cabinet, scrutiny committees and ordinary committees; or
 - c) to correct errors and otherwise for accuracy or rectification.
- (w) to update Part 10.1 of the Constitution - Members' Allowances annually in line with any requirement under the Scheme of Allowances to apply indexation to Members' Allowances.

(x) [the proper officer functions of the Council for the purposes of providing statutory oversight and governance of the data protection and processing of personal data by the Controller \(the Council\) under the Data Protection Act 2018 \(s.69-71\), the UK General Data Protection Regulation, the Data \(Use and Access\) Act 2025, the Privacy and Electronic Communications Regulation 2003 and relevant data legislation. Position of Data Protection Officer \(Data Protection Act 2018, section 70\).](#)

6.5. The [Deputy Chief Executive \(S.151 Officer\)](#)~~Executive Director of Resources~~ is authorised to undertake:

- (a) The proper officer functions of the Council for the purposes of Section 115 of the Local Government Act 1972 (Receipt of Money) and for the administration of the Council's financial affairs under Section 151 of the Act, and in accordance with Part 7.1 of this Constitution.
- (b) The proper officer functions of the Council for the purposes of Section 146 of the Local Government Act 1972 – Transfer of Securities.
- (c) The functions of 'responsible officer' for the purposes of financial administration under the Local Government Finance Act 1988.
- (d) Functions as the officer responsible for maintaining an adequate and effective system of internal audit.
- (e) Implementation of pay awards made nationally or locally under procedures recognised by the Council.
- (f) The making of investments of the County Pension Fund in accordance with the policies determined by the Pension Fund Committee.
- (g) Determination of cases of whether the education or training should be treated as continuous where an eligible child for the payment of a dependent's pension benefit under the Local Government Pension Scheme Regulations is over 17 and has been engaged continuously in

full-time education or in training for a trade, profession or vocation has taken a gap year, subject to a report to the Pension Fund Committee on such determinations.

6.6. The **Director of Adult Social Services** is authorised to undertake:

- (a) The proper officer functions for the Council for the purposes of Section 6(1) Local Authority Social Services Act 1970;
- (b) The proper officer functions for the Council for the purposes of the Health and Social Care (National Data Guardian) Act 2018; National Data Guardian. To act as the Caldicott Guardian for the Council, ensuring compliance with the Caldicott Principles and statutory guidance on the use and sharing of personal confidential information in health and social care; and
- (c) All functions relating to Adult Social Services and Commissioning and be the Authority's designated Director of Adult Services as required by the Care Act 2014, the Mental Capacity Act 2005, the Mental Health Act 1983 and the Human Rights Act 1998.

6.7. The **Director of Children's Services** is authorised to undertake:

- (a) The proper officer functions for the Council for the purposes of Section 18 Children Act 2004;
- (b) The proper officer functions for the Council for the purposes of Section 532 Education Act 1996;
- (c) All functions relating to Children's Services as set out in legislation, and be the Authority's designated Director of Children's Services as required by the Children Act 2004;
- (d) Delegated statutory functions for safeguarding on behalf of the Chief Executive Officer under 'Working Together' legislation 2024 and 2026;
- (e) All functions relating to education except for decisions to publish statutory notices to open or make significant changes to schools which must be taken in consultation with the Cabinet Portfolio Holder; and
- (f) All functions relating to the Youth Service and the Youth Justice Service.

6.8. The **Chief Fire Officer and Director of Community Safety** is authorised to undertake:

- (a) The proper officer functions for the Council for the purposes of Section 72(1)(a) Weights and Measures Act 1985 (as Chief Inspector of Weights and Measures);
- (b) Measures to ensure the provision of the Fire & Rescue Services Act 2004, the Regulatory Reform (Fire Safety) Order 2005, Civil Contingencies Act 2004, Fire Protection and Trading Standards legislation and associated policies are discharged appropriately;
- (c) All functions relating to the Fire and Rescue Service;
- (d) All enforcement and licensing functions relating to Health and Safety including the storage of explosives and petroleum;
- (e) All functions relating to Trading Standards, Weights and Measures and Consumer Protection;
- (f) All functions relating to food standards and safety;
- (g) All functions relating to animal health and welfare, and animal feed;
- (h) All functions relating to Civil Aid and Emergency Planning;
- (i) All functions relating to investigations and enforcement to enable delivery of the service; and
- (j) All other functions relating to the delivery of the service as outlined in the legislative framework.

6.9. The **Director of Economy and Place** is authorised to undertake:

- (a) Those delegated decisions associated with the Council's role as a Planning Authority and Minerals and Waste Authority as delegated by the Planning and Regulatory Committee including the conclusion and management of s106 obligations and other legal agreements related to planning decisions, development management and enforcement;
- (b) Other steps to ensure that the Council fulfils its statutory and non-statutory responsibilities in relation to the Planning Framework, such as archaeology and conservation, including commissioning and agreeing the Council's formal responses to planning and other related consultations as statutory and non-statutory consultee;
- (c) The negotiation, conclusion and management of Agreements under the Highways Act 1980;

- (d) The Council's functions as Lead Local Flood Authority;
- (e) The development of place infrastructure related policy and strategy, including the Oxford Infrastructure Strategy;
- (f) Steps to ensure that services build enduring relationships with partner Local Authorities and their Planning and Regeneration teams to secure joined up and effective place services;
- (g) The integrated delivery, improvement, management, and performance of a diverse portfolio of Council services including Innovation (iHub), Innovate Oxfordshire and the client role for Enterprise Oxfordshire, commissioning and directing activity within the Council and externally, as required; and
- (h) All other functions relating to Economy and Place, including the development and implementation of policy and strategy relating to Minerals and Waste development, Climate Action, Adaptation and Circular Economy, Energy, Future Economy, Healthy and Sustainable Place Shaping and Regeneration and Rail.

6.10. The **Director of Environment & Highways** is authorised to undertake:

- (a) All functions relating to highways (including highways management, maintenance and network management);
- (b) All functions relating to the development of transport infrastructure in respect of the planning and delivery;
- (c) All functions relating to environmental and countryside services, such as Public Rights of Way, biodiversity and landscape promotion, arboriculture management;
- (d) All functions relating to traffic management;
- (e) All functions relating to passenger transport;
- (f) All functions relating to road safety;
- (g) All functions relating to waste, including disposal and Household Waste Recycling Centre Services;
- (h) The development of transport planning related policy and strategy, including the Local Transport Plan and associated documents;
- (i) All functions relating to investigations and enforcement for the delivery of the highways and environment service.; and
- (j) All other functions relating to the delivery of the highways and environment service as outlined in the legislative framework.

6.11. The **Director of Financial and Commercial Services** is authorised to undertake:

- (a) All functions relating to Financial and Commercial Services to ensure the implementation of effective and compliant financial and procurement practice across the whole organisation;
- (b) the implementation of the Council's Medium Term Financial Strategy;
- (c) All functions relating to Pension Services;
- (d) The provision of an effective Internal Audit and Counter Fraud service; and
- (e) The delivery of the Capital Strategy with a focus on capital programme evaluation control and governance.

6.12. The **Director of HR and Cultural Change** is authorised to undertake:

- (a) The management of the Council's HR and Cultural Change activities including job evaluation and judgement on market forces and employee benefits;
- (b) Industrial relations and employment matters; and
- (c) All functions relating to HR.

6.13. The **Director of Property and Assets** is authorised to undertake:

- (a) All actions to deliver the effective, efficient, and compliant management of the Council's land and property portfolio, aligning asset decisions to corporate priorities and service outcomes;
- (b) All actions in relation to the disposal of land or property under section 123, taking consideration towards a wider social, economic, and service objectives, delivering best value while supporting the Council's strategic priorities;
- (c) The management of leases granted or entered into by the Council including lease renewals, rent reviews, applications for consents and the negotiation and enforcement of schedules of dilapidations;
- (d) Facilities management, premises-related contracts, property maintenance to ensure assets remain safe, compliant, operationally fit for purpose, and cost-effective;

- (e) The discharge of all functions related to the provision of Adults' and Children's SEND home-to-school and facilities transport, ensuring accessibility, safety, and value for money;
- (f) All functions relating to the provision, management, and compliance of travellers' sites; and
- (g) Overall responsibility for all functions as outlined in the relevant legislative framework relating to property and assets, providing assurance, governance, and professional leadership across the Council's estate.

6.14. The **Director of Public Affairs, Policy and Partnerships** is authorised to undertake:

- (a) All functions relating to external communications, marketing and campaigns; public affairs; strategy and policy development;
- (b) All functions relating to partnerships, including the voluntary and community sector and the civilian military partnership;
- (c) All functions relating to Corporate Portfolio Management Office (CPMO); business improvement; and performance & insight; and
- (a) All functions relating to the councillor priority fund scheme.

6.15. The **Director of Public Health and Communities** is authorised to undertake:

- (a) The proper officer functions for the Council for the purposes of Section 73A of the National Health Service Act 2006 (as amended by the Health and Social Care Act 2012);
- (b) All functions relating to Public Health;
- (c) All functions relating to Libraries and Heritage services, which includes libraries, history and museum services; and
- (d) All functions relating to Asylum and Resettlement services.

6.16. The **Interim Director of Technology and Customer Experience** is authorised to undertake:

- (a) All functions relating to public enquiries, IT and the digital programme; and data hub.

6-6-6.17. Other Officers

Each officer is authorised to act on behalf of the Council in relation to any operational matters within the service areas for which they are responsible as set out in Part 7.1, subject to the provisions of Part 7.2 of this Constitution. The Officer will maintain a separate record of sub-delegations pertaining to their directorate and will provide copies to the Director of Law & Governance and Monitoring Officer for retention under this Schedule.

6-7-6.18. For the avoidance of doubt, the delegation to the Director of Economy and Place is subject to consultation jointly with the Director of Law & Governance and Monitoring Officer, to determine the Council's own applications for certificates of lawfulness of existing or proposed use or development.